



# Developing and supporting a world class sporting system

Summary of progress 2011 | 12

Putting sport first

**sport**scotland  
the national agency for sport



sportscotland is the national agency for sport. We are the lead agency for the development of sport in Scotland. We invest our expertise, our time and public money in developing and supporting a world class sporting system at all levels.

## Minister's foreword

sportscotland has made good progress in the first year of its four-year corporate plan. Working together we will deliver the lasting legacy that will allow people to continue to grow and develop in sport beyond 2015. It is an exhilarating time for all of us involved in sport and sportscotland will use the 2014 Games to accelerate its plans, increase the profile of sport, and motivate more organisations and individuals to become involved in sport.

Shona Robison, Minister for Commonwealth Games and Sport  
To find out more, visit [www.sportscotland.org.uk/progress](http://www.sportscotland.org.uk/progress)





## Chair's review

During this incredibly exciting time for sport in Scotland, we witnessed astonishing achievements on the world stage during London 2012 and I pay tribute to all involved in the success. Now with the eyes of the sporting world turning to Glasgow 2014, we are working with partners to use the Games as a catalyst to help develop a world class sporting infrastructure – a vision shared by the Scottish Government. We continue to work closely with Scotland's local authorities, Scottish governing bodies of sport and I thank them, **sportscotland's** board, and all our partners for their dedication and support.

A handwritten signature in black ink that reads "Louise Martin".

**Louise Martin**, Chair

To find out more, visit [www.sportscotland.org.uk/progress](http://www.sportscotland.org.uk/progress)



## Chief Executive's review

By driving forward our core functions we have stayed true to our one clear focus of developing and supporting a world class sporting system at all levels. We aspire to a Scotland where sport is a way of life and, with our partners, work tirelessly to put sport first. We have invested National Lottery and Scottish Government funding to work towards this aim. In addition, we have provided expertise and advice to add value to Scottish sport through our staff, who I thank for their commitment and shared passion to make Scottish sport the very best it can be.

A handwritten signature in black ink that reads "Stewart Harris".

**Stewart Harris**, Chief Executive

To find out more, visit [www.sportscotland.org.uk/progress](http://www.sportscotland.org.uk/progress)



## A world class sporting system

Our corporate plan outlines **five changes** that people who participate in sport, or who want to participate in sport, will see as a result of our focus on **developing and supporting a world class sporting system** at all levels.

This summary is structured around these five changes, and outlines the **progress** made towards them in year one of our corporate plan, which covers the period from 1 April 2011 to 31 March 2012.

[www.sportscotland.org.uk/progress](http://www.sportscotland.org.uk/progress)



## People

We are supported by a range of people, competent at the level we need, working on the right kind of activities and in the right places

- Worked with Volunteer Development Scotland and other partners to **develop and launch the volunteering framework** which identifies priorities for the next three years
- Established a new UK Coaching Certificate funding model across 24 sports – **supporting over 2,600 coaches at Level 1 and over 800 at Level 2**
- Introduced **over 300 professional development workshops** to support coaches across the sporting pathway
- Delivered **five high quality major events** including the fifth annual High Performance Conference and Scotland's Sporting Workforce event
- Further **developed water sport qualifications** through the national training centre Cumbrae including cruising, radar and professional Yachtmaster courses
- Provided **training, leadership and resources to the outdoor sector** through the national training centre Glenmore Lodge – over 2,000 people, 37 funded by a bursary scheme, attended 180 different courses
- Supported the **delivery of 265 Positive Coaching Scotland workshops to over 3,000 parents, coaches, club leaders and teachers**, and supported training for 312 local tutors



Volunteer golf coach Colin Hood received support to complete his coaching qualifications

▶ **Watch his story online at [www.sportscotland.org.uk/progress](http://www.sportscotland.org.uk/progress)**



## Places

We have a more accessible network of places where we can take part in sport with those places better meeting our needs and expectations

- Made significant progress in developing community sport hubs with **agreed plans in place to develop 131 hubs across 28 local authorities**
- Invested **£1.1 million directly into 246 sports clubs and community groups** through **sportsmatch** and **Awards for All**
- Supported **25 football and 12 rugby facility development projects** through **CashBack for Communities**
- Invested **nearly £7 million into 60 facility projects** through the Sports Facilities Fund, **leveraging over £50 million** of funding from other sources
- Provided **residential facilities for the outdoor sport sector** at the national training centre **Glenmore Lodge** – over 15,000 overnight stays in total
- Established a facilities access group to **leverage our investment in Glasgow 2014 facilities** and **ensure performance athletes have the best access to training**
- Deployed new performance equipment, including 3D kinematics, the Alter G treadmill and the Wattbike, at the House of Sport, Edinburgh to **ensure we retain a competitive edge**
- **Supported 72,000 community users** at the national training centre Inverclyde
- Fulfilled our statutory planning role by **responding to 64 planning applications**



sportscotland's facilities investment is helping Inch Park Community Sports Club realise its potential

▶ **View the story online at [www.sportscotland.org.uk/progress](http://www.sportscotland.org.uk/progress)**



The sportscotland institute of sport manages a unified Scottish and British curling programme

▶ See the case study online at [www.sportscotland.org.uk/progress](http://www.sportscotland.org.uk/progress)

- Invested over **£14 million in 48 Scottish governing bodies of sport (SGBs)** to deliver performance and development outcomes
- Commissioned a **new expert resource programme** that allows SGBs direct access to independent legal, HR and finance support
- Active Schools recorded over **4.6 million participant sessions**<sup>1</sup> with 72% delivered by volunteers
- Implemented a new **Active Schools online monitoring system** to track progress more accurately
- Developed **over 30 sport-specific plans through regional sports partnerships** to join up local and national plans, and improve the stability of clubs
- **Invested £210,000 in 47 sportscotland Athlete Personal Awards** to support those capable of winning medals for Scotland at the 2014 Commonwealth Games
- **Continued to develop and deliver UK and Scottish talent initiatives** leading to 11 Scottish athletes being selected for further testing and development in disability powerlifting, netball, weightlifting, basketball and golf
- Provided over 550 athletes with **performance expertise and specialist services** in over 40 sports

## Progression

Getting into sport, progressing and achieving in sport and moving between sports is easier

<sup>1</sup> This figure, for the number of visits pupils make to Active Schools sessions, is adjusted to remove playground games and sports leader award activities to ensure consistency with current reporting. It is based on the 2010-11 academic year.



## Getting involved

Making sport a part of life, throughout life, feels more possible with more of our friends, family and colleagues involved in sport

- **Continued to develop the Equality Standard for Sport** to support SGBs to deliver sport in an equitable way across their functions, with six SGBs completing foundation level of the framework
- **Focused on young people leading and contributing to Scottish sport** by developing new projects and improving existing projects with partners such as Young Scot
- **Delivered the Young Ambassadors programme** with the Youth Sport Trust, supporting young people to drive opportunity, engagement and change in sport using the values of the Olympics and Paralympics
- Supported seven Lead 2014 conferences, **providing training for 156 students and over 1,000 young leaders**, on how to lead a Commonwealth Games themed sports festival
- Supported National School Sport Week which harnessed the power of London 2012 to encourage young people into sport – **1,371 Scottish schools registered to participate**
- **Continued to lead on the national implementation of Positive Coaching Scotland** with Winning Scotland Foundation, SGBs and local authorities



Catriona Thomson shares her experiences of the Young Ambassador initiative

▶ See her story online at [www.sportscotland.org.uk/progress](http://www.sportscotland.org.uk/progress)





## Profile

We see, hear and read more about sport in our communities and about Scottish athletes on the world stage

- Over **30 medals won on the world stage** by athletes supported by the sportscotland institute of sport
- Continued to profile Scotland's coaches through the 2011 sportscotland Coaching Awards, **attracting 133 nominations across 31 sports and 29 local authority areas**
- Worked with the sports sector to **develop the club sport framework** – a reference point for planning and practice – where priorities include the promotion of clubs in local communities
- Supported the Sunday Mail and sportscotland Scottish Sports Awards for the fifth year to **recognise success in Scottish sport at all levels** – the average viewing figure for the TV awards programme was 201,000
- Evolved *Sport First* as our main publication to provide a **comprehensive and integrated picture of the organisation's activities** and those of partner organisations
- **Continued to increase understanding and belief in sport** and sportscotland by developing our media presence, improving our profile on social media networks and working with *Holyrood Magazine*

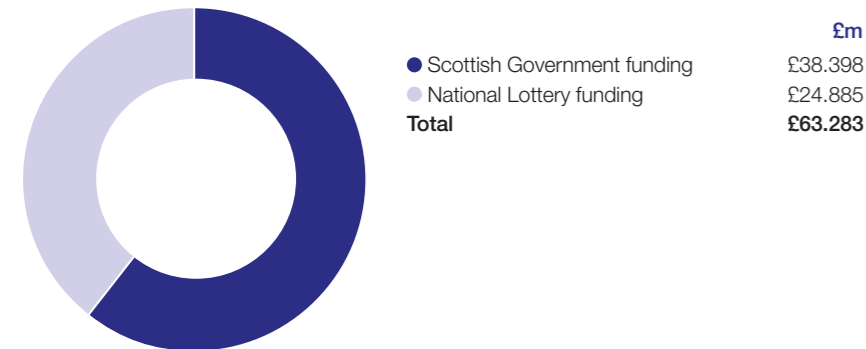


Basketball coach Frazer Grant won sportscotland's Young Coach of the Year award

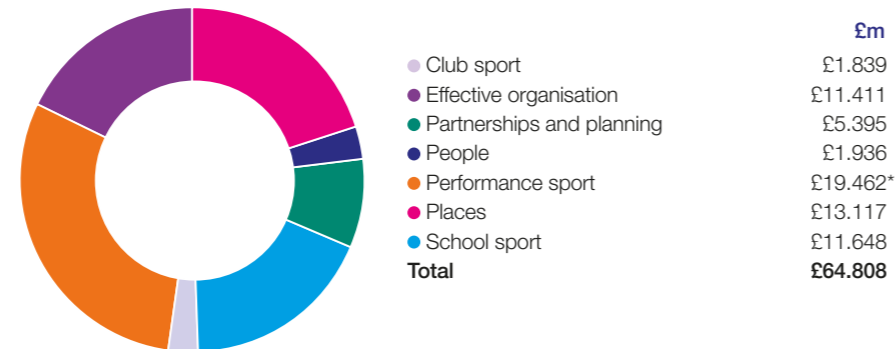
▶ Watch his story online at [www.sportscotland.org.uk/progress](http://www.sportscotland.org.uk/progress)

# Financial summary

## Sources of funding



## Breakdown of expenditure



\*Includes £3.5 million for the Olympic Lottery Distribution Fund

# Board members

Louise Martin CBE (Chair)  
 Ian Beattie (Vice Chair)<sup>1</sup>  
 Carolan Dobson  
 Sir Bill Gammell<sup>2</sup>  
 David Gass<sup>3</sup>  
 Mike Hay MBE

Professor Grant Jarvie  
 Graeme Marchbank  
 David Sole OBE  
 Rodney Stone<sup>3</sup>  
 Mel Young

<sup>1</sup> Resigned in April 2012

<sup>2</sup> Resigned in March 2012

<sup>3</sup> Joined in March 2011



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The **sportscotland** group is made up of **sportscotland** and the **sportscotland** Trust Company (national training centres). **sportscotland** incorporates the **sportscotland** institute of sport, the high performance arm of **sportscotland**.

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